



Executive Budget Recommendation Department of Community Health Overview Fiscal Year 2015

Presentation to House Appropriations Subcommittee on Community Health
February 12, 2014

James K. Haveman, Director

Healthcare is an Economic Force in Michigan

✓ Health Care Industry is Michigan's Largest Private-Sector Employer¹

- Provides more than 558,000 direct jobs¹
 - Hospitals employing nearly 219,000¹
 - One third of the projected fastest growing occupations are health care related²
 - Health care employment as a percentage of total Michigan employment is 10.6%³
- 1 million people who collectively earn more than \$48.4 billion a year in wages, salaries and benefits¹

✓ Health Care Industry Generates \$13.4 Billion in Federal, State & Local Tax Revenues¹

✓ Health Care Spending Per Capita in Michigan is \$6,618³

✓ Total Health Care Spending in Michigan is \$65.9 Billion³

¹ Economic Impact of Health Care in Michigan, 8th ed.

² U.S. Bureau of Labor Statistics

³ Kaiser State Health Facts (2009 data)

Our Guiding Principles

Mission

The Michigan Department of Community Health will protect, preserve, and promote the health and safety of the people of Michigan with particular attention to providing for the needs of vulnerable and under-served populations.



Vision

Improving the experience of care, improving the health of populations, and reducing costs of health care.

Leadership, Excellence, Teamwork

Michigan Department Of Community Health **2014 Strategic Priorities**

- ✓ **Promote and Protect Health, Wellness, and Safety**
- ✓ **Improve Outcomes for Children**
- ✓ **Transform the Healthcare System**
- ✓ **Strengthen Workforce and Economic Development**

Michigan Department of Community Health

2014 Strategic Priorities

✓ Promote and Protect Health, Wellness, and Safety

- Improve access to federal benefits and local services for Veterans.
- Ensure access to culturally and linguistically appropriate services for all Michigan residents.
- Implement an integrated chronic disease strategy that addresses comorbidities, mental health, and chronic care hot spots.
- Increase access to dental care.
- Make Michigan a 'no wait state' for aging services.
- Review the Public Health Code to better meet and anticipate needs of Michigan residents.
- Create an emergency preparedness plan for the aging and disabled populations.
- Realign how Emergency Medical Services are provided and funded.
- Reduce prescription drug abuse and increase compliance.
- Increase immunization rates.
- Build upon the 4X4 Plan to reduce obesity and further collaborate with partners.
- Implement the recommendations of the Mental Health and Wellness Commission.
- Improve response from local communities in emergency situations.
- Reduce disparities in health outcomes.
- Provide comprehensive population health monitoring.

Michigan Department of Community Health

2014 Strategic Priorities

✓ Improve Outcomes for Children

- Increase services in the community for children and adolescents at risk for and with substance use disorder.
- Enhance efforts to identify and improve early intervention mental health services, including autism, for children and youth.
- Create a plan to educate the courts and community mental health centers about competency laws and the implications for children.
- Utilize Michigan's Infant Mortality Reduction Plan to support healthy babies growth and change in disparities.
- Implement cross-system collaborative strategies to improve health outcomes from preconception through adolescence.

Michigan Department of Community Health

2014 Strategic Priorities

✓ **Transform the Healthcare System**

- Strengthen mental health, substance abuse, and physical health integration.
- Support the adoption and awareness of Health Information Technology to improve communication, efficiency, customer experience, and health outcomes.
- Improve information technology systems to ensure they are current, deliver timely results, and have increased inter-operability.
- Improve upon the secure sharing and management of data.
- Improve fraud prevention and identification to reduce waste and increase accountability.
- Implement the Healthy Michigan Plan.
- Implement the dual eligibles demonstration (integrated care of Medicaid and Medicare).
- Create an interdepartmental integrated system of long term care.
- Organize healthcare systems and programs by regions.
- Implement the Blueprint for Health Innovation.
- Support an integrated multidisciplinary delivery system with a focus on person-centered care.
- Streamline payment and reimbursement processes for all providers that focus on quality and outcomes, rather than quantity.

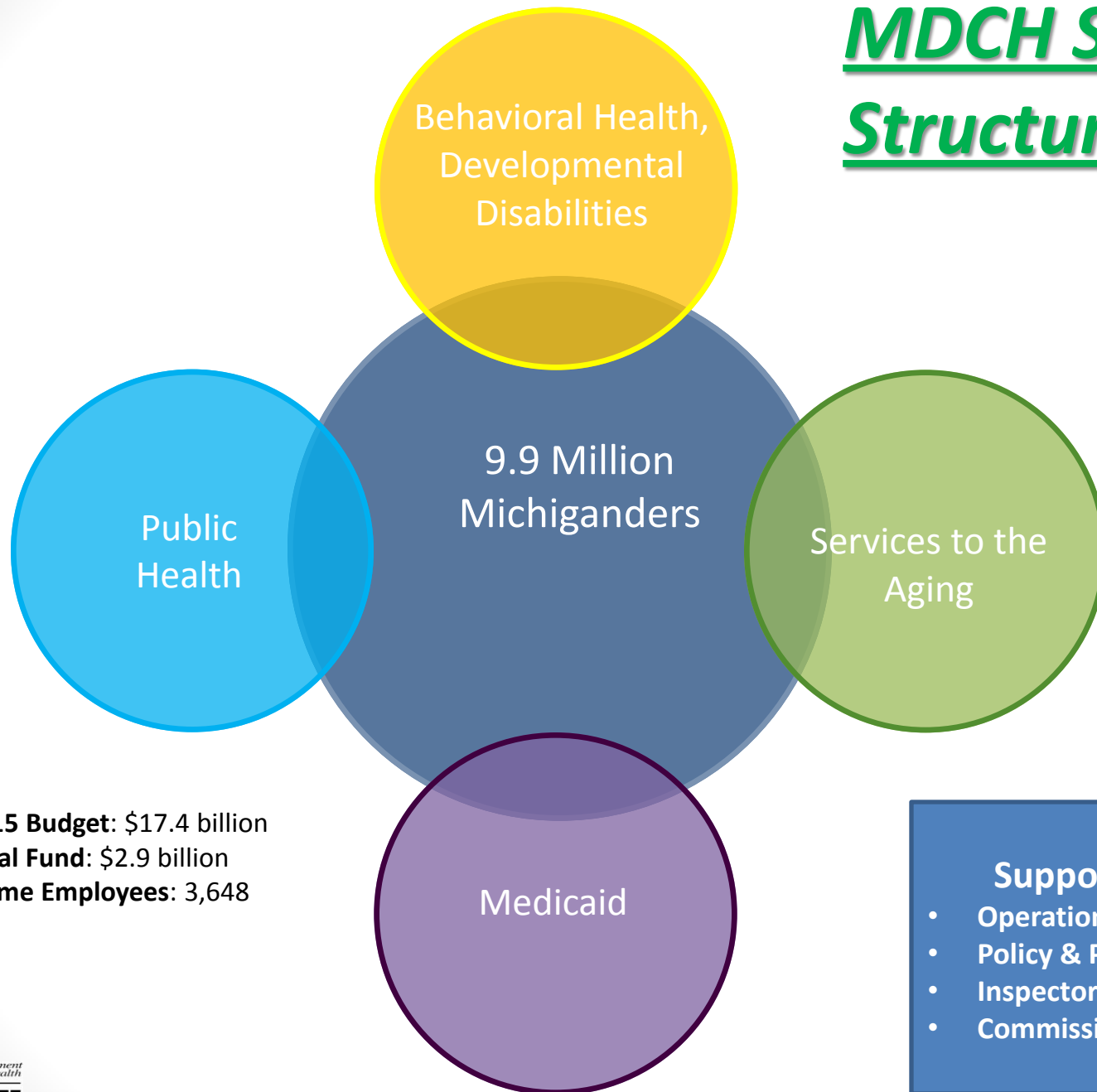
Michigan Department of Community Health

2014 Strategic Priorities

✓ Strengthen Workforce and Economic Development

- Implement leadership development, training, mentoring and education enhancement opportunities for employees.
- Support competitive employment opportunities to retain a creative and diversified workforce.
- Develop a robust recruitment strategy for low-applicant, vital jobs.
- Improve communication and employee engagement across the department.
- Utilize measures and metrics to monitor progress, make decisions, and drive performance.
- Support a multitier interdisciplinary healthcare workforce.
- Focus on transparency and open communication with stakeholders and partner agencies.
- Support a culture of process improvement to optimize customer experience.
- Support Michigan in becoming an employment first state.

MDCH Service Structure



FY 2015 Budget: \$17.4 billion
General Fund: \$2.9 billion
Full Time Employees: 3,648

Supported by:

- Operations
- Policy & Planning
- Inspector General
- Commissions

MDCH House Budget Presentation Schedule

<u>Administration</u> MDCH Overview	<u>Presenter</u> James Haveman MDCH Director	February 12
Public Health	Melanie Brim Senior Deputy Director	February 19
Office of Services to the Aging	Kari Sederburg OSA Director	February 19
Policy and Planning	Nick Lyon Chief Deputy Director	February 19
Medicaid	Steve Fitton Senior Deputy Director and Gene Adamczyk, Inspector General	February 26
Behavioral Health and Developmental Disabilities	Lynda Zeller Senior Deputy Director	March 5

MDCH Services Statistics

- 1,900,000 older adults (aged 60+) in Michigan
- 85+ age group is fastest growing
- 10,498,348 home delivered/congregate meals provided to aging population in Michigan
- 6,822 caregivers for the aging that were supported by 694,401 hours
- 62,858 older adults received 541,393 hours/units of community services
- 649 children received autism diagnostic services
- 520 children diagnosed with Autism Spectrum Disorder
- 40,564 children served in Children's Special Health Care Services (CSHCS)
- 254,100 eligible Women, Infants and Children (WIC) receive WIC services each month
- 45 Local Public Health Departments (LPHD)
- 12,000 live emergency department reports daily
- 1,894,673 doses of vaccine in the Vaccine for Children program distributed to eligible children
- 22: Michigan's 2012 rank (70.5%) based on a national childhood immunization survey
- 134,310 Infectious Disease Specimens Tested
- 122,127 Newborn Screening specimens tested
- 26,181 tests completed for blood lead levels and environmental lead exposure
- 126,000 Facilitated epidemiology responses to communicable disease cases
- \$504,000 in healthy food purchased daily from local grocers
- 1,000,000 hearing and vision Screenings done yearly for Pre-K and school aged kids
- 6,700,000 lab services provided to over 240,000 individuals.
- 5,604 residents test positive for gonorrhea and/or chlamydia yearly by State Lab System and Local Public Health
- 360,000 new vital records events recorded each year
- 32,000,000 records in vital records depository dating to 1867
- 1,779,449 Medicaid Total Average Eligibles
- 965,042 children served by Medicaid
- 347,395 disabled adults served by Medicaid
- 13 Medicaid Health Plans
- 786,629 Medicaid School-Based direct service procedures
- 83,200,000 Medicaid transactions processed last year
- 494,380 children currently enrolled in Healthy Kids Dental
- 37,453 currently enrolled in MI Child
- 1,039,000 calls handled annually by Michigan Enrolls
- 3,788 women using Maternal Outpatient Medical Services (MOMS) program each month
- 28,977 Medicaid nursing home residents
- 46 Community Mental Health Services Programs (CMHSP)
- 10 Prepaid Inpatient Health Plans (PIHPs)
- 242,884 people served by CMHSPs and PIHPs
- 5 state operated hospitals and centers
- 1,017 state psychiatric hospital bed capacity
- 1,975 licensed psychiatric beds in the community for adults; 242 for children
- 6,537 allegations investigated, processed, and resolved by Office of Recipient Rights
- 41 Developmental Disabilities Council grants
- 66,164 received Substance Use Disorder Services
- 125,277 participated in Substance Use Prevention Programs
- 1,563 claims paid for crime victims
- 79,337 cases worked by Victim Advocates in Prosecutor Offices

Examples of Services Provided to Michigan Citizens

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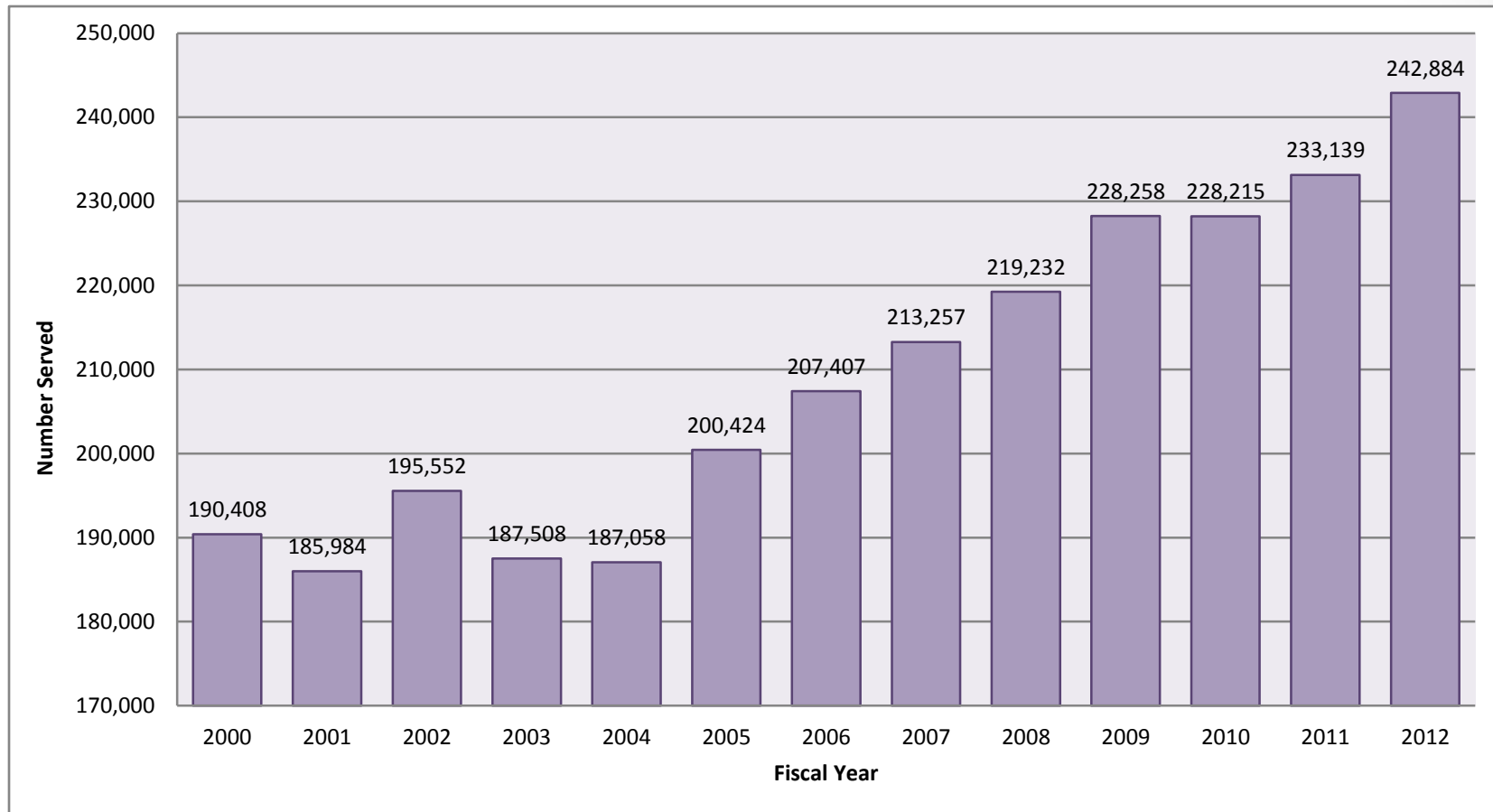


*Based on FY 2012 Medicaid Data and 2010 Census Data
Data reflects traditional Medicaid and does not include Healthy Michigan Plan*

Michigan Public Behavioral Health System

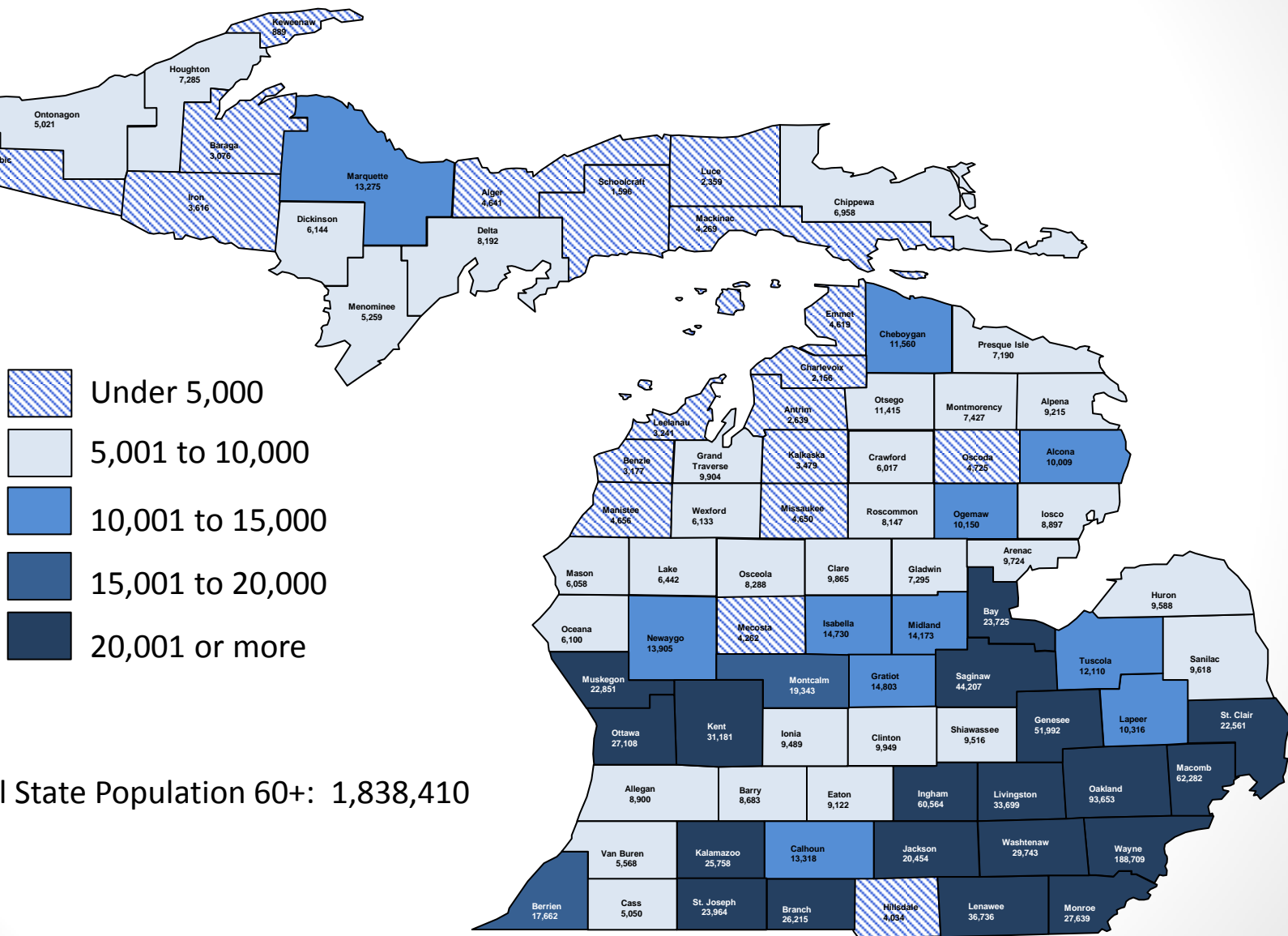
Individuals Served in Community Mental Health

FY 2000 - 2012



Services Provided to Michigan's Aging Population

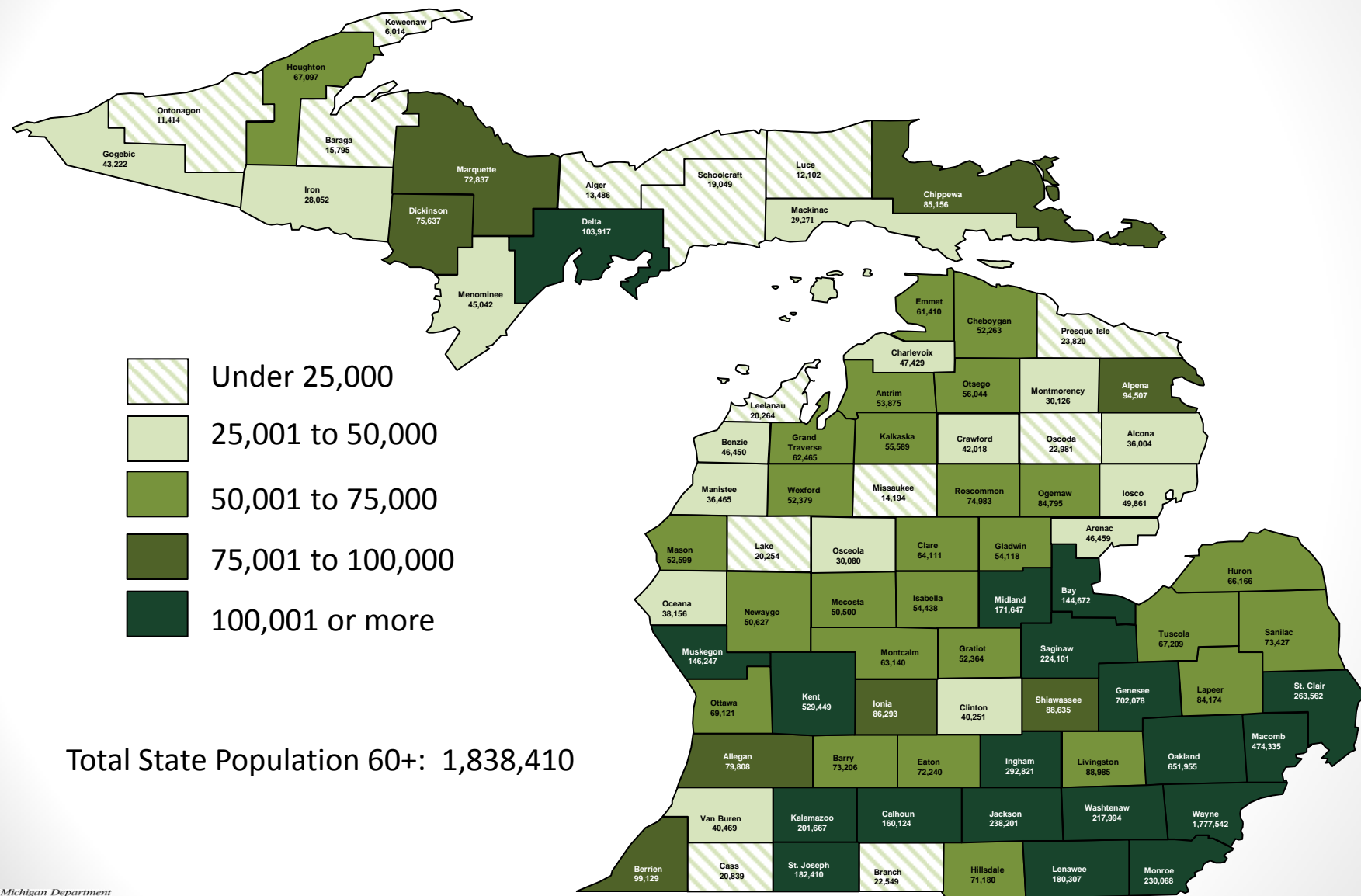
Hours of Service (In Home & Caregiver Services)



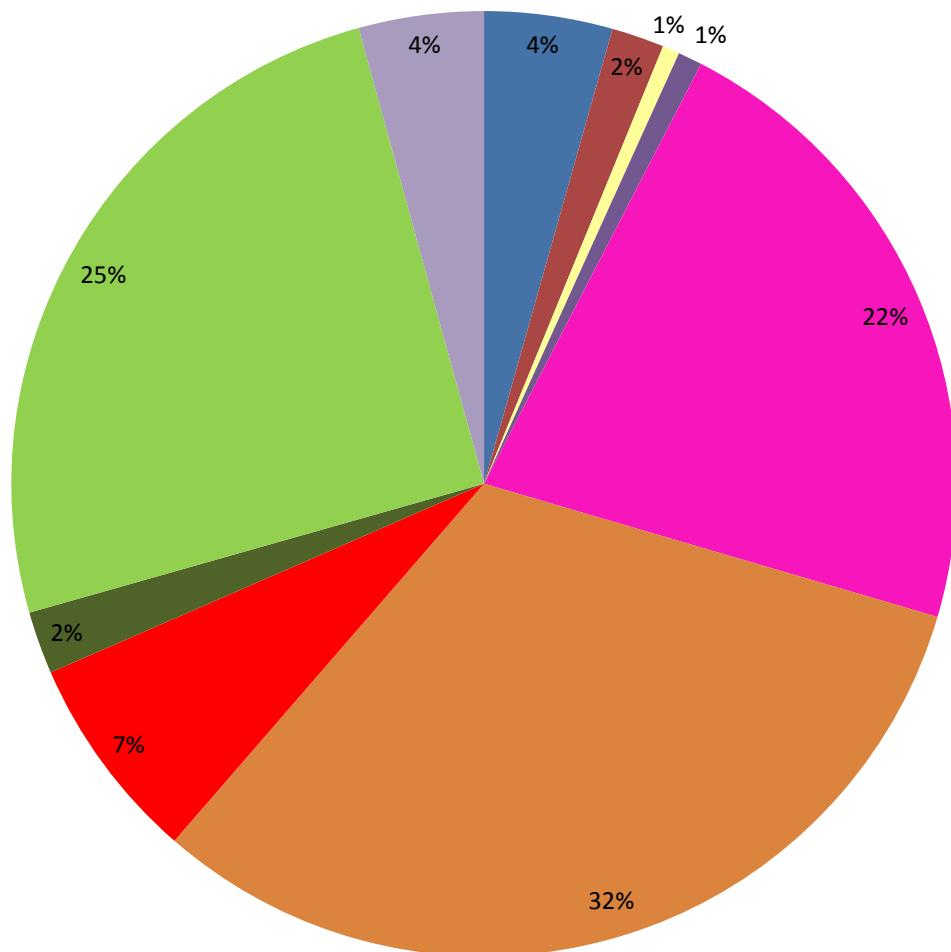
Total State Population 60+: 1,838,410

Services Provided to Michigan's Aging Population

Home Delivered & Congregate Meals Served



Services Provided by Local Health Departments to Michigan Population



Program Title and Number of Services Provided

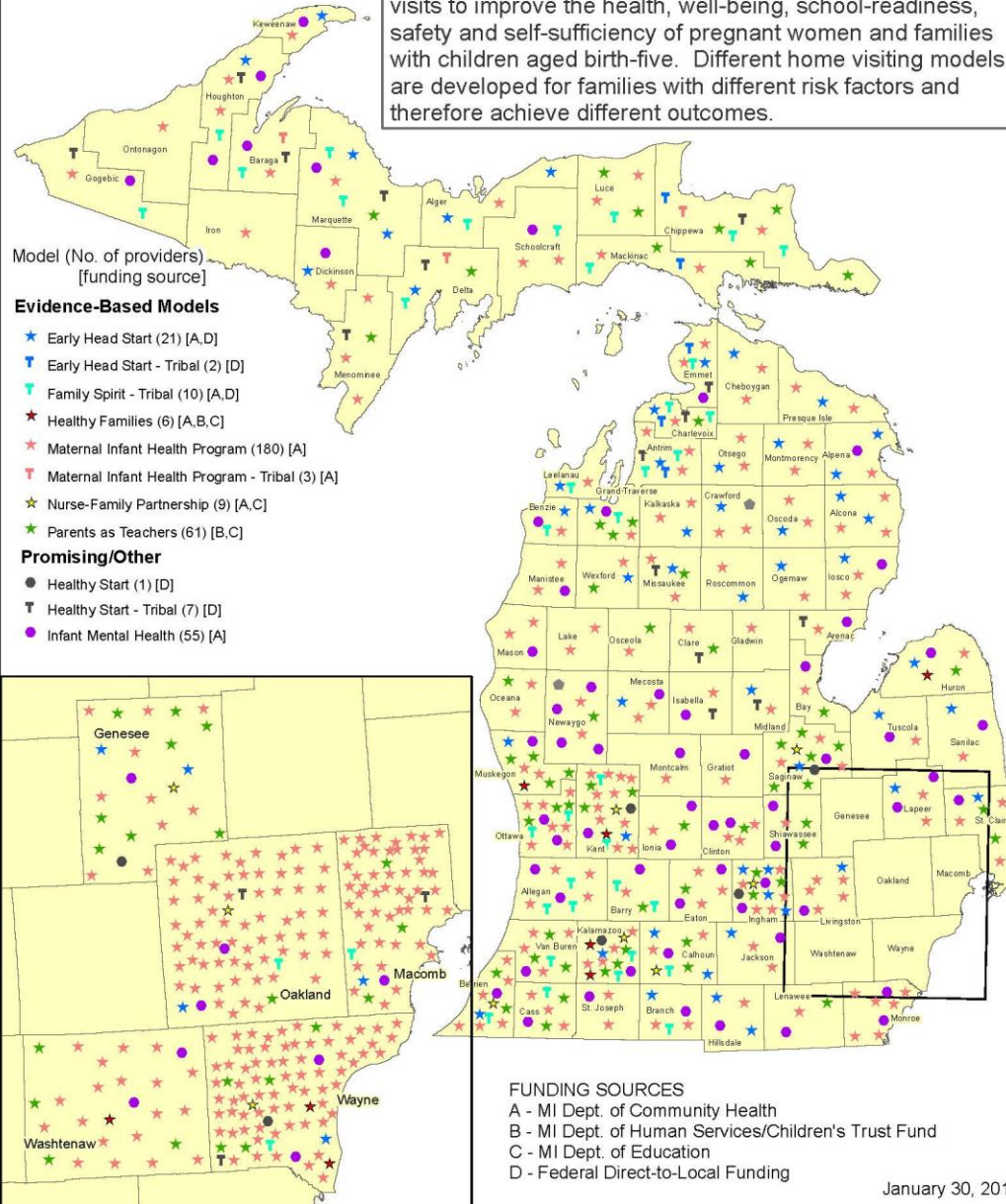
- Food Inspections (85,586)
- Drinking and Public Water Supply Permits & Inspections (35,153)
- Beach and Pool Monitoring and Inspections (11,400)
- Septic System Permits (16,178)
- Hearing Screenings (428,668)
- Vision Screenings (621,362)
- Sexually Transmitted Diseases Tested and Treated (138,540)
- Human Immunodeficiency Virus Tests & Diagnosis (41,758)
- Immunization (490,586)
- Communicable Disease (Non STD) Reported (83,500)

Total Services Provided
1,952,731

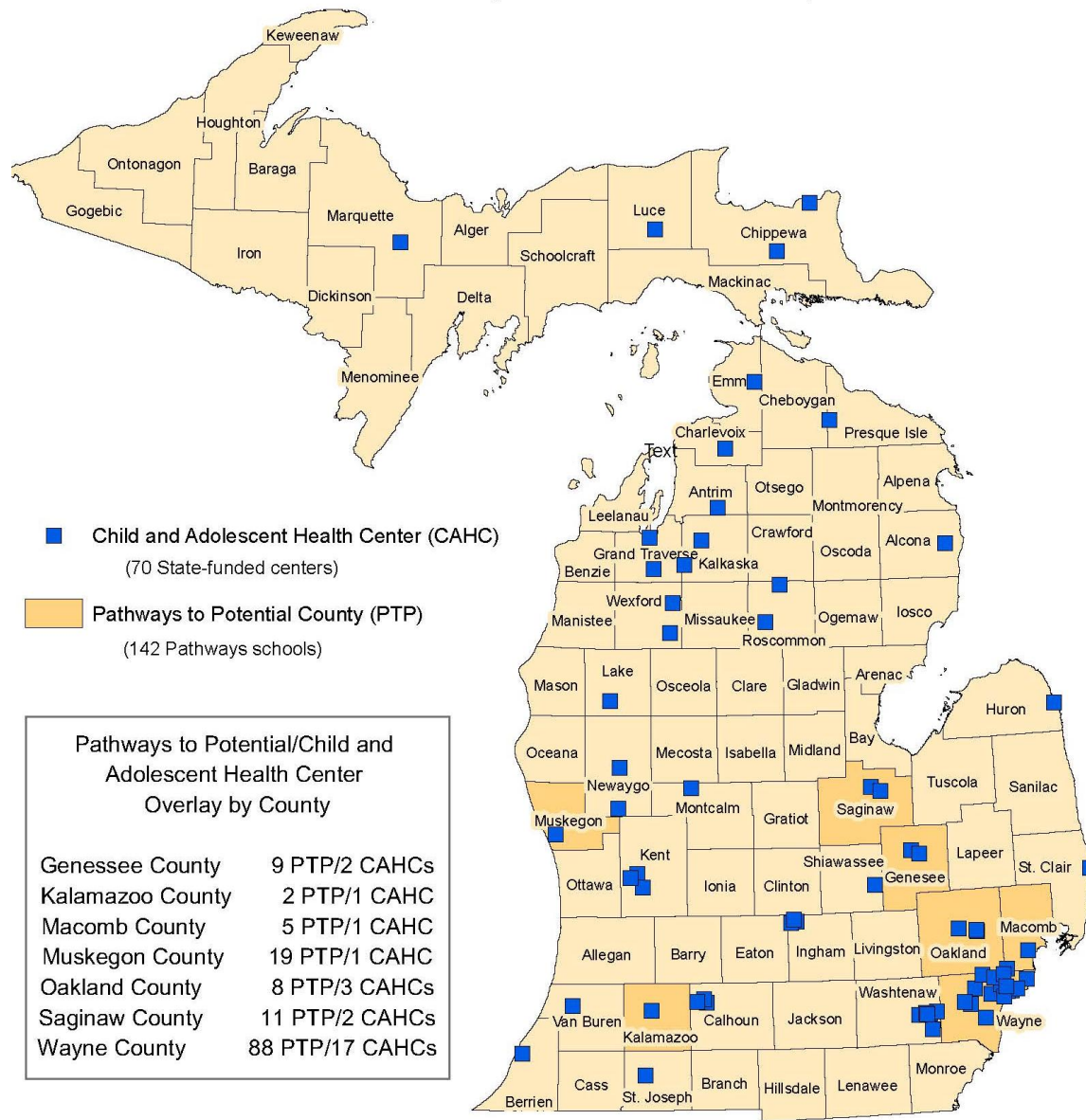
Home Visiting Programs

indicating counties served, model used and funding sources

Home visiting is a voluntary service providing periodic home visits to improve the health, well-being, school-readiness, safety and self-sufficiency of pregnant women and families with children aged birth-five. Different home visiting models are developed for families with different risk factors and therefore achieve different outcomes.



Child and Adolescent Health Center Program and Pathways to Potential Map



January 29, 2014

Status of FY 2014 Initiatives

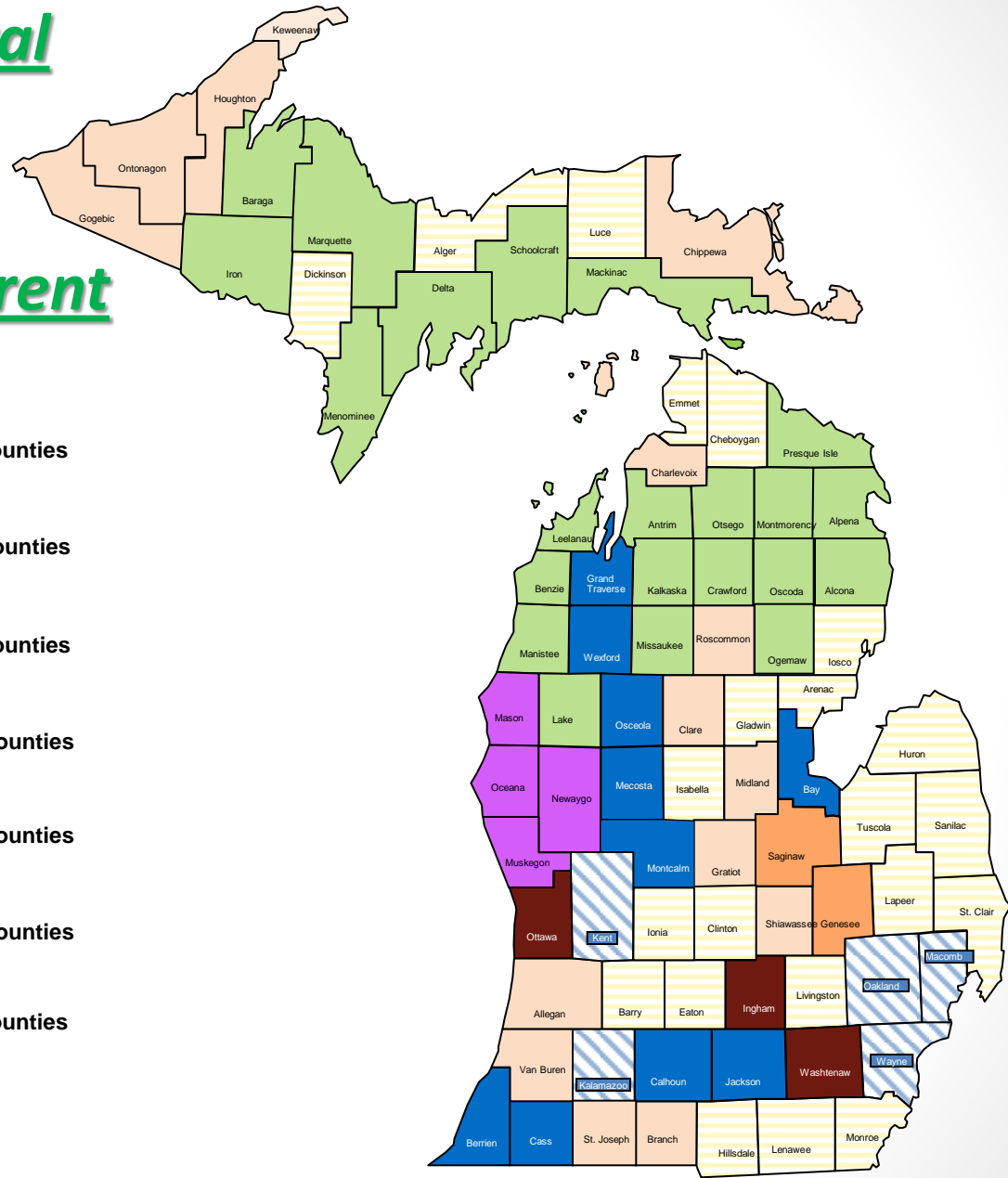
- ✓ **Healthy Kids Dental Expansion**
- ✓ **Autism Coverage**
- ✓ **Alignment of Behavioral Health Provider Systems**
- ✓ **Early Intervention Programs**
- ✓ **Health and Wellness Initiatives**
- ✓ **Blueprint for Health Innovation**
- ✓ **Health Innovation Grants**
- ✓ **Healthy Michigan Plan**

Healthy Kids Dental Expansion

✓ Healthy Kids Dental Expansion to 3 counties effective 10/01/2013

- Ingham, Ottawa and Washtenaw
- 64,475 children added in the FY 14 expansion
- 78 total counties covered

May 1, 2000 - Current

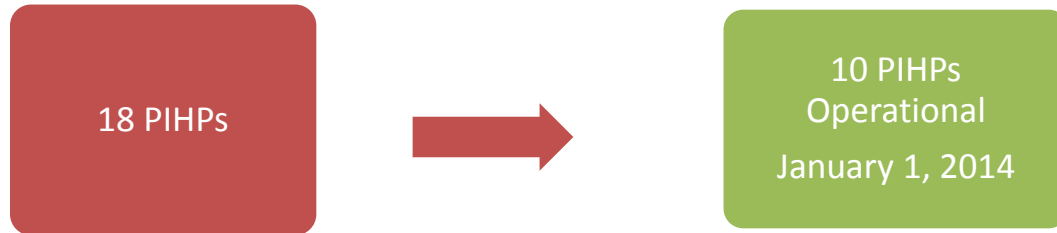


Medicaid and MIChild Autism Coverage

- ✓ **Effective April 1, 2013**
- ✓ **Covers children age 18 months through 5 years**
- ✓ **Provides Applied Behavioral Analysis (ABA) Services to those with a medical diagnosis of Autism Spectrum Disorder (ASD)**
- ✓ **649 children received diagnostic services to determine if they have ASD**
- ✓ **520 children were diagnosed and approved for ABA services**
- ✓ **Board Certified Behavior Analysts (BCBAs)**
 - 198 BCBAs in Michigan as of December 31, 2013
 - 62% increase from 118 in April, 2012

Alignment of Behavioral Health Provider Systems

✓ Medicaid Prepaid Inpatient Health Plans (PIHPs)



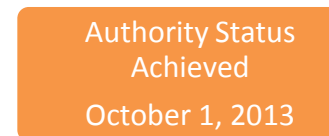
✓ Substance Abuse Coordinating Agencies merge into Community Mental Health Services Programs

- Public Acts 500 and 501 of 2012



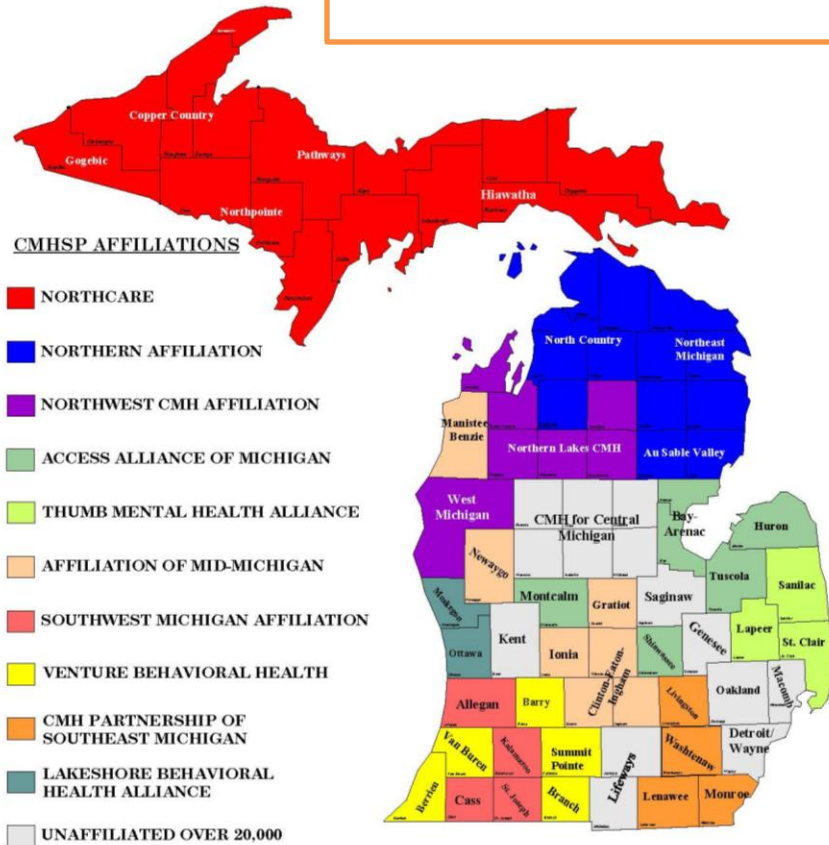
✓ Detroit/Wayne Community Mental Health

- Public Acts 375 & 376 of 2012

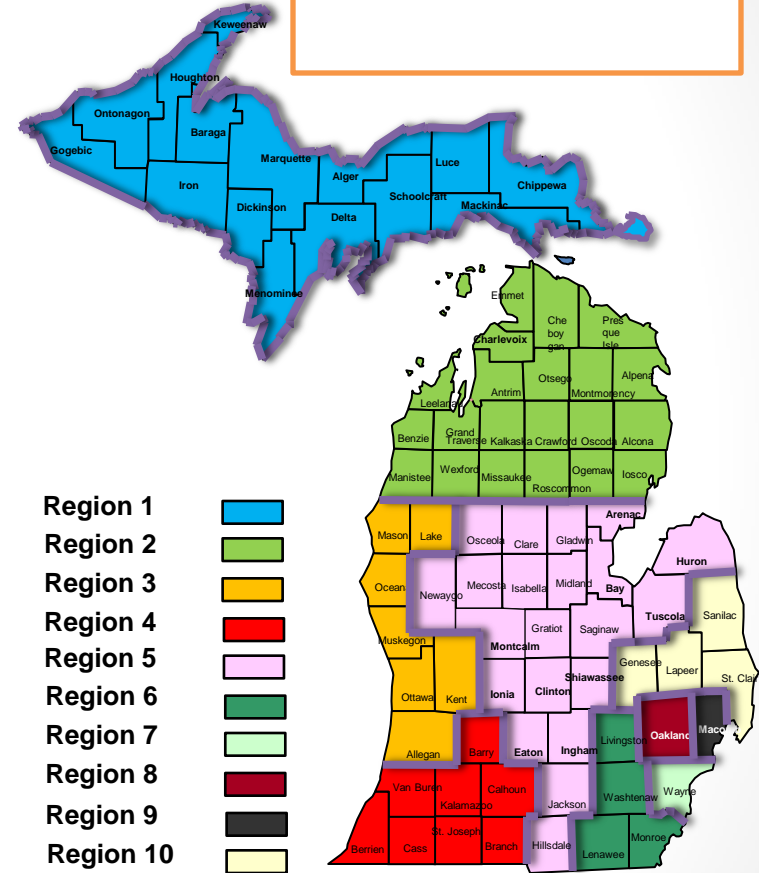


Prepaid Inpatient Health Plan (PIHP) Consolidation

Previous PIHP Structure (18)



Current PIHP Structure (10)



Early Intervention Programs

- ✓ **Home-based services and treatment through Community Mental Health Service Provider contracts**
- ✓ **Mental Health First Aid**
 - Contracts awarded to deliver training in: Wayne, Oakland, Macomb, Kalamazoo, Clinton, Eaton, Ingham, Genesee, Saginaw, Battle Creek, Kent and Muskegon Counties
- ✓ **High Intensity Care Management**
 - Coordinated and monitored by Wayne State University Developmental Disabilities Institute
 - Request for proposal:
 - Create the Children's Behavioral Action Team
 - Focus on 25 children ages 9 to 18 with multiple hospitalizations who are not currently in a stable community placement
 - Coordinate with providers to develop and implement specialized treatment plans and identify community placement
 - Provide training, consultation, and hands-on technical assistance to providers, the children, and their families
 - Responses due 2/14/2014

Health & Wellness Initiatives

✓ MI Healthier Tomorrow



- More than 28,000 pledges since start date of January 23, 2013
- Awareness campaign partners: AFPD – ‘Voice of Independent Retailers’, Amway, BCBSM, Compuware, Huntington Bank, Hylant, LOSEitWRITE, Marketing Assoc., McDonalds, Mercy Health, Michigan Assoc. of Broadcasters, Michigan Assoc. of Chiropractors, Michigan Chronicle, Michigan Osteopathic Assoc., Rockford, Quicken Loans, The YMCAs

✓ Healthy Babies

- Promote evidence based protocol for women at high risk of preterm birth
- Promote safer sleeping practices to prevent suffocation
- Reduce medically unnecessary early deliveries
- Expand home visitation programs

✓ Lead Abatement

- The FY 2014 goal is to abate 80 homes
 - 16 homes are complete or work is in process
 - 28 homes are ready for bidding of work

Blueprint for Health Innovation

✓ **The Opportunity**

- Federal Funding for Design and Testing of new payment and service delivery models

✓ **The Goals**

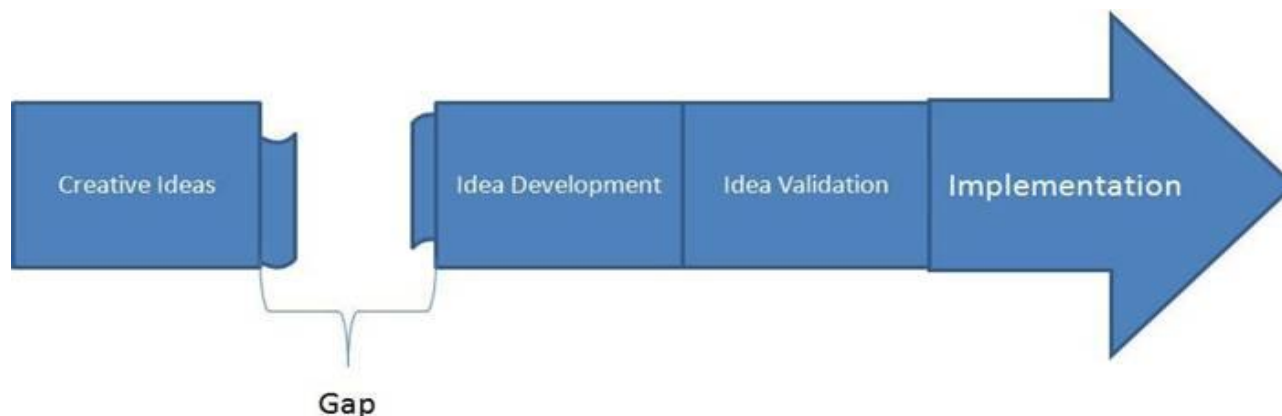
- Strengthen Primary Care
- Provide Coordinated Care
- Build Capacity within Communities
- Improve Systems of Care
- Reduce Administrative Complexity
- Affordability

✓ **The State Innovation Model (SIM)**

- Michigan's Patient Centered Medical Home Model
- Accountable Systems of Care
- Community Health Regions
- Payment Systems
- Health Information and Process Improvement Infrastructure

✓ **State Plan submitted to Centers for Medicare and Medicaid Services**

Health Innovation Grants



- ✓ 166 Applications
- ✓ 99 Applicants
- ✓ 42 one time projects awarded up to \$35,000
- ✓ \$1.1 million total state funds
- ✓ \$1.6 million in matching funds
- ✓ \$2.7 million total impact

Healthy Michigan Plan

✓ Michigan's Unique and Innovative Solution

- **Public Act 107 signed into law 9/16/13**
- **Federal waiver approved by Centers for Medicare and Medicaid Services 12/30/13**
- **MDCH finalizing contracts with health plans to implement program**
- **Adult Benefit Waiver participant transition in process**
- **Enrollment timetable being finalized**

MDCH 2015 Budget Recommendation (in millions)

FY 2014 Current Law		FY 2015 Recommendation		Net Change in Dollars		Net Change %	
GF/GP	All Funds	GF/GP	All Funds	GF/GP	All Funds	GF/GP	All Funds
\$ 2,747.6	\$ 16,934.5	\$ 2,939.0	\$ 17,374.6	\$ 191.4	\$ 440.1	7.0%	2.6%

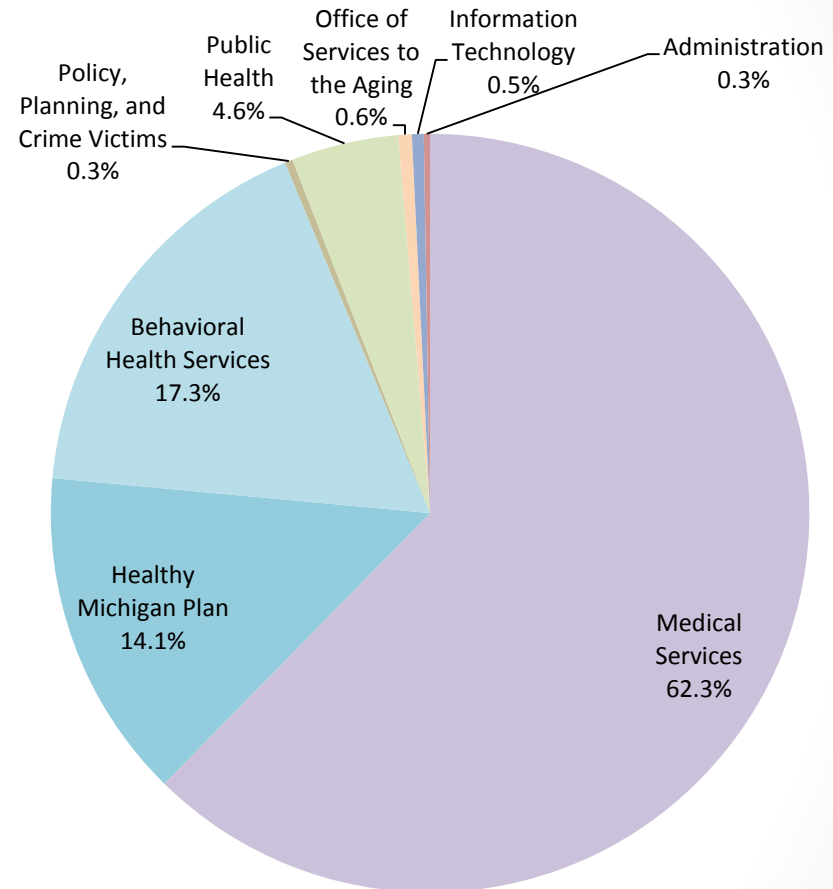
FY 15 On-going Investments:	GF/GP	All Funds
Mental Health and Wellness Commission Recommendations	\$ 10.6	\$ 10.6
Jail Diversion Initiatives	\$ 3.4	\$ 3.4
Rural Home Visitation	\$ 2.5	\$ 2.5
Crime Victim Grants	\$ -	\$ 1.0
Senior Home Delivered Meals and Community Services	\$ 5.0	\$ 5.0
Programs for All-Inclusive Care for the Elderly	\$ 5.7	\$ 16.4
MiChoice Wait List Elimination	\$ 9.0	\$ 26.2
Prevent Elder Abuse	\$ 1.0	\$ 1.0
Primary Care Physician Rate Increase	\$ 26.0	\$ 75.5
Healthy Kids Dental Phase-In	\$ 5.4	\$ 15.7
Island Health Clinics	\$ 0.3	\$ 0.3
Emergency Medical Services	\$ 1.0	\$ -
Wayne State Psychiatric Residency Program	\$ 5.6	\$ 5.6
Data Analytics Support for Behavioral Health Services	\$ 0.4	\$ 0.4

FY 15 One-time Investments:	GF/GP	All Funds
Mental Health and Wellness Commission Recommendations	\$ 5.0	\$ 5.0
Autism Infrastructure	\$ 3.0	\$ 3.0
Child and Adolescent Health Services Pilot	\$ 2.0	\$ 2.0
Dental Clinic Program	\$ 4.1	\$ 4.1

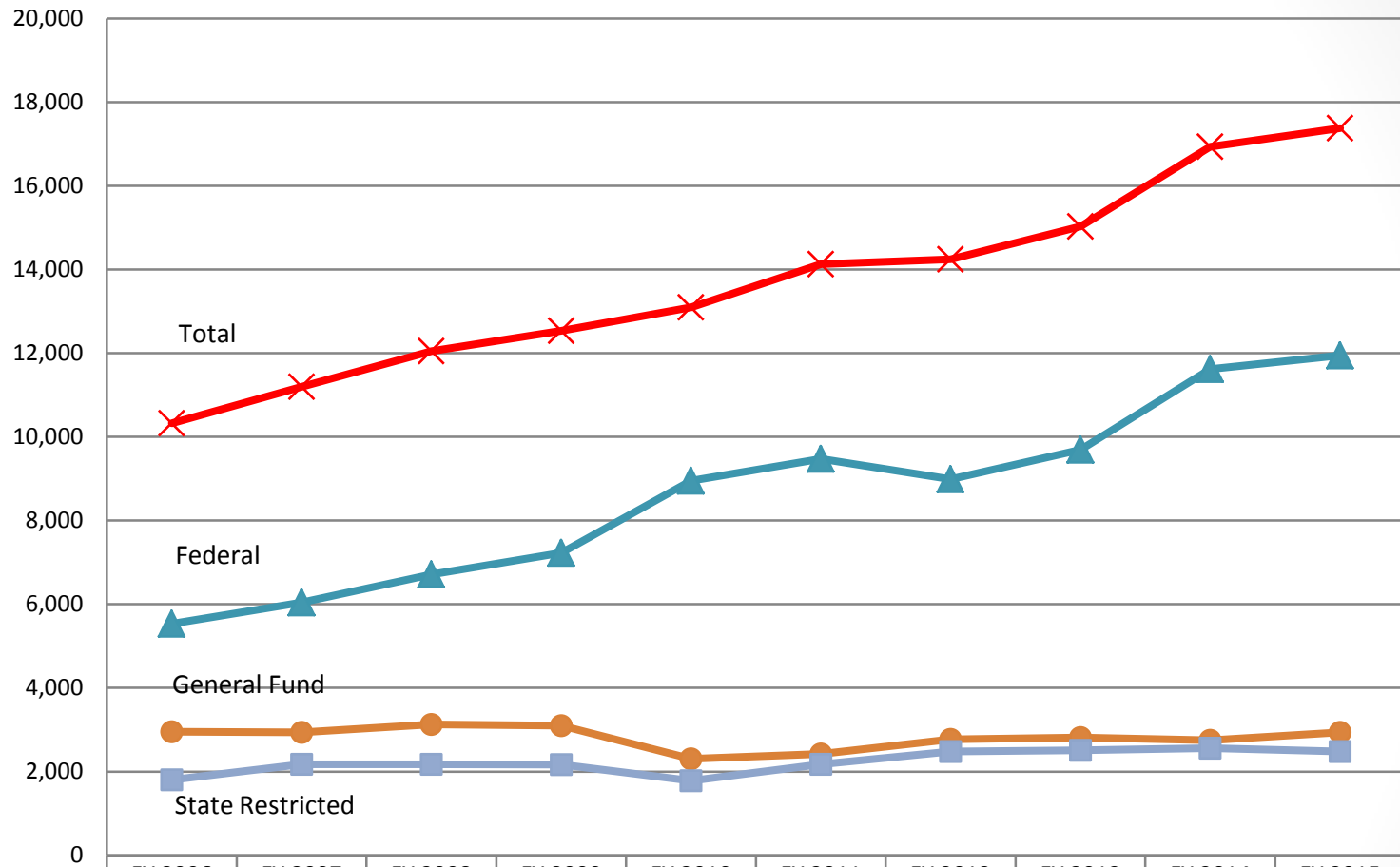
Other Adjustments	GF/GP	All Funds
Special Medicaid Rural Hospital Payment	\$ (12.0)	\$ (35.6)
Healthy Michigan Plan Savings	\$ (232.1)	-
State Restricted Revenue Shortfall in Medical Services	\$ -	\$ 110.0

Total FY 2015 Budget Recommendation (in millions)

	TOTAL	GF/GP
Medical Services	\$10,833.6	\$1,586.3
Healthy Michigan Plan	\$2,452.9	\$0.0
Behavioral Health Services	\$3,002.8	\$1,101.1
Public Health	\$794.6	\$158.7
Office of Services to the Aging	\$99.5	\$35.8
Information Technology	\$87.2	\$19.7
Policy, Planning, and Crime Victim Services Commission	\$57.9	\$7.6
Administration	\$46.1	\$29.8
FY 2015 TOTAL	\$17,374.6	\$2,939.0
FY 2014 TOTAL	\$16,934.5	\$2,747.6
NET CHANGE	\$440.1	\$191.4



Revenue Sources (Millions)



	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Federal	5,534	6,043	6,709	7,226	8,949	9,474	8,987	9,691	11,620	11,942
General Fund	2,952	2,940	3,125	3,096	2,309	2,422	2,771	2,817	2,748	2,939
State Restricted*	1,807	2,176	2,175	2,171	1,785	2,175	2,477	2,508	2,557	2,484
Total	10,326	11,196	12,048	12,533	13,092	14,124	14,241	15,026	16,935	17,375

The People Group FY 2015 Initiatives

- ✓ **Provide Support for Youth and Families**
- ✓ **Encourage Self Sufficiency and Supportive Living Options**
- ✓ **Integrate Health and Wellness**

Provide Support for Youth and Families

✓ **Mental Health and Wellness Commission**

- **Created pursuant to Executive Order 2013-6**
- **Commission members:**
 - Lt. Governor Brian Calley
 - MDCH Director James Haveman
 - State Senator Bruce Caswell
 - State Representative Phil Cavanagh
 - State Representative Matt Lori
 - State Senator Rebekah Warren
- **Commission Charge:**
 - Address any gaps in the delivery of mental health services
 - Propose new service models
 - Strengthen the delivery of services
- **Report issued with recommendations constructed around 3 goals:**
 - Advance opportunities for independence and self determination
 - Better access to high quality, coordinated and consistent service and care
 - Measuring outcomes and establishing meaningful metrics
- **FY 2015 investment to implement report recommendations = \$15.6 M Gross/GF**

✓ **Jail Diversion Initiatives**

- **Expand use of Assisted Outpatient Treatment**
- **Develop/Strengthen the Crisis Intervention Team Program**
- **Improve in-jail behavioral health treatment**
- **Measure effectiveness:**
 - FY 2015 State – wide Investment = \$6.7M
 - FY 2015 New Investment in DCH Budget = \$3.4M

Provide Support for Youth and Families, continued

✓ Child and Adolescent Health Services Pilot

- Increase access to Nurses and Behavioral health services in schools
- Use 2 existing school clinics as “Hubs”
- Identify satellite school sites to be serviced by mobile teams
- Evaluate model and develop recommendations on integration of clinics into the entire scheme of health care services
- FY 2015 investment = \$2M Gross/GF

✓ Home visitation in rural areas

- Expand services to the Upper Peninsula and northern lower Michigan
- Provider services to 200-500 pregnant women and families with children up to age 5
- Conduct regional needs assessment to determine specific target populations and program sites
- Home visitation programs:
 - Improve pregnancy/birth outcome
 - Improve infant and child health outcomes
 - Decrease risk for developmental delay
 - Decrease risk of abuse/neglect
 - Enhance School Readiness
 - Improve family economic self-sufficiency
 - Coordinate community referrals and support
- FY 2015 Investment = \$2.5M Gross/GF

Provide Support for Youth and Families, continued

✓ Crime Victim Grants

- Provide additional resources for victim advocate services in local prosecutor offices
- FY 15 investment = \$1M Gross
- Funded with Crime Victim fees

Encourage Self Sufficiency and Supportive Living Options

- ✓ **Make Michigan a “no wait state” for senior home delivered meals and in home services**
 - **Current Waiting List Information:**
 - Nearly 1,000 for home delivered meals
 - Approximately 3,500 for in-home services
 - Average wait is more than 60 days
 - 2,700 received some meals but not fully what was needed
 - **Nutrition and community – based services assist individuals and caregivers in managing and performing necessary activities of daily living**
 - **Services allow individuals to remain safely in their homes and avoid more costly forms of care**
 - **FY 2015 Investment = \$5M Gross/GF**

Encourage Self Sufficiency and Supportive Living Options, continued

- ✓ **Increase Program of All-Inclusive Care for the Elderly (PACE) site options**
 - **Provide the entire continuum of care and services to Seniors to maintain home independence as long as possible**
 - Medical Care
 - Adult Day Care
 - Prescription Drugs
 - Medical Specialists such as Dentistry and Podiatry
 - Hospital and Nursing Home care
 - **Add new sites in Flint, Lansing, and Saginaw**
 - **Expand current Muskegon site**
 - **Continue support for current sites in Wayne, Kent, Muskegon, Calhoun, Berrien, and Washtenaw Counties**
 - **FY 2015 investment = \$16.4M Gross/\$5.7M GF**

Encourage Self Sufficiency and Supportive Living Options, continued

- ✓ **Make Michigan a “no wait state” for the MiChoice Home and Community Based Waiver Program**
 - **Expand services to 1,250 individuals**
 - **Provides Medical Care Services**
 - **Allows individuals who are nursing home eligible the choice of remaining safely in their home**
 - **FY 2015 Investment = \$26.2M Gross/\$9M GF**

Encourage Self Sufficiency and Supportive Living Options, continued

✓ **Prevent Elder Abuse**

- **Crimes impact 90,000 older adults annually**
- **Significant financial and human cost to citizens and service systems**
- **Implement Prevent Elder and Vulnerable Adult Abuse, Exploitation, Neglect Today (PREVENT)**
 - Carry out recently passed elder abuse Legislation
 - Determine cost and feasibility of developing an integrated reporting system
 - Improve identification and reporting by Medical professionals via enhanced technology and training
 - Support detection and reporting training for financial service employees
 - Expand training and awareness programs in long-term care and home care setting
 - Develop a formal criminal justice restitution and recovery initiative
- **FY 2015 investment = \$1M Gross/GF**

Integrate Health and Wellness

- ✓ **2013 and 2014 Primary care rate increases to physicians**
 - 100% Federal funding expires December 31, 2014
 - \$75.5M gross / \$26M GF investment continues one half of the rate increase
- ✓ **Healthy Kids Dental expansion**
 - Continue phase in plan for statewide coverage
 - Expand into 2 additional counties
 - Macomb
 - Kalamazoo
 - \$15.7M gross/ \$5.4M GF investment to cover an additional 100,000 children

MDCH Contact Info and Useful Links

Legislative Liaison: Karla Ruest

Phone: (517) 373-1629

Website: <http://www.michigan.gov/mdch>

Facebook: <http://www.facebook.com/michigandch>

Twitter: @MIHealth, <https://twitter.com/mihealth>

Useful Links:

Executive Budget: <http://www.michigan.gov/mibudget2015>

MI Healthier Tomorrow: www.michigan.gov/mihealthiertomorrow

Healthy Michigan Plan: www.michigan.gov/healthymichiganplan

MIChild: www.michigan.gov/michild